

**WORLD SAILING (UK) LIMITED**

**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

WORLD SAILING (UK) LIMITED

COMPANY INFORMATION

|                   |                                                                    |
|-------------------|--------------------------------------------------------------------|
| Directors         | T Chamera<br>D Graham<br>M Spillane                                |
| Company secretary | R Patel                                                            |
| Registered number | 03255744                                                           |
| Registered office | 3 Shortlands, London 3 Shortlands<br>4th Floor<br>London<br>W6 8DA |

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**DIRECTORS' REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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The directors present their report and the financial statements for the year ended 31 December 2022.

**Directors' responsibilities statement**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Principal activity**

The principal activity of the Company is the provision of administrative and technical services to its parent Company.

**Results**

The profit for the year, after taxation, amounted to £118,301 (2021 - £96,914).

**Directors**

The directors who served during the year were:

T Chamera  
D Graham  
M Spillane

The Company held third party indemnity insurance for the directors during the year.

**Auditors**

The auditors, Haysmacintyre LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

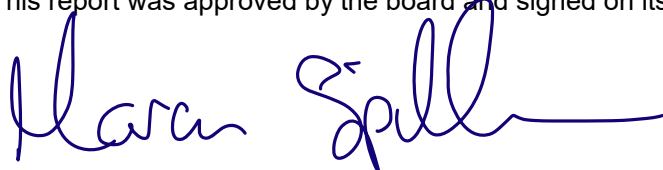
**DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**Small companies note**

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

A handwritten signature in blue ink, appearing to read 'M Spillane', with a long horizontal flourish extending to the right.

M Spillane  
Director

Date: 15 May 2023

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WORLD SAILING (UK) LIMITED**

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**Opinion**

We have audited the financial statements of World Sailing (UK) Limited (the 'Company') for the year ended 31 December 2022, which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WORLD SAILING (UK) LIMITED  
(CONTINUED)**

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**Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WORLD SAILING (UK) LIMITED  
(CONTINUED)**

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**Responsibilities of directors**

As explained more fully in the Directors' Responsibilities Statement set out on page 1, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the Company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to compliance with employment law, VAT and other tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the reporting requirements under FRS 102 and the Companies Act 2006.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to pressure on management to achieve particular results. Audit procedures performed by the engagement team included:

- Inspecting minutes of directors' meeting;
- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals, in particular journal entries posted with unusual account combinations, postings by unusual users or with unusual descriptions; and
- Challenging assumptions and judgements made by management in their critical accounting estimates. These related to depreciation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WORLD SAILING (UK) LIMITED  
(CONTINUED)**

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A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**Use of our report**

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Thomas Wilson (Senior Statutory Auditor)

for and on behalf of  
**Haysmacintyre LLP**

Statutory Auditors

10 Queen Street Place  
London  
EC4R 1AG

Date: 16/05/23

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**WORLD SAILING (UK) LIMITED**

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**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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|                                                | Note | 2022<br>£      | 2021<br>£      |
|------------------------------------------------|------|----------------|----------------|
| Turnover                                       |      | 3,028,851      | 2,885,950      |
| Administrative expenses                        |      | (2,344,730)    | (2,760,996)    |
| Other operating income                         |      | -              | 12,520         |
| Net cost of lease assignment                   | 7    | (539,890)      | -              |
| <b>Operating profit</b>                        |      | <u>144,231</u> | <u>137,474</u> |
| Tax on profit                                  | 6    | (25,930)       | (40,560)       |
| <b>Profit for the financial year</b>           |      | <u>118,301</u> | <u>96,914</u>  |
| <b>Other comprehensive income for the year</b> |      |                |                |
| <b>Total comprehensive income for the year</b> |      | <u>118,301</u> | <u>96,914</u>  |

The notes on pages 10 to 19 form part of these financial statements.

**BALANCE SHEET**  
**AS AT 31 DECEMBER 2022**

|                                                | Note | 2022<br>£             | 2021<br>£             |
|------------------------------------------------|------|-----------------------|-----------------------|
| <b>Fixed assets</b>                            |      |                       |                       |
| Intangible assets                              | 8    | 426,509               | 303,428               |
| Tangible assets                                | 9    | 24,516                | 304,416               |
|                                                |      | <u>451,025</u>        | <u>607,844</u>        |
| <b>Current assets</b>                          |      |                       |                       |
| Debtors: amounts falling due within one year   | 10   | 660,074               | 214,551               |
| Cash at bank and in hand                       | 11   | 9,900                 | 1,030,219             |
|                                                |      | <u>669,974</u>        | <u>1,244,770</u>      |
| Creditors: amounts falling due within one year | 12   | (353,484)             | (1,091,896)           |
| <b>Net current assets</b>                      |      | <u>316,490</u>        | <u>152,874</u>        |
| <b>Total assets less current liabilities</b>   |      | <u>767,515</u>        | <u>760,718</u>        |
| <b>Provisions for liabilities</b>              |      |                       |                       |
| Deferred tax                                   | 13   | -                     | (38,241)              |
| Other provisions                               | 14   | -                     | (73,263)              |
|                                                |      | <u>-</u>              | <u>(111,504)</u>      |
| <b>Net assets</b>                              |      | <u><u>767,515</u></u> | <u><u>649,214</u></u> |
| <b>Capital and reserves</b>                    |      |                       |                       |
| Called up share capital                        |      | 2                     | 2                     |
| Profit and loss account                        |      | 767,513               | 649,212               |
|                                                |      | <u><u>767,515</u></u> | <u><u>649,214</u></u> |

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

**M Spillane**  
Director

Date: 15 May 2023

The notes on pages 10 to 19 form part of these financial statements.

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**WORLD SAILING (UK) LIMITED**

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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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|                                          | Called up<br>share capital<br>£ | Profit and<br>loss account<br>£ | Total equity<br>£ |
|------------------------------------------|---------------------------------|---------------------------------|-------------------|
| At 1 January 2022                        | 2                               | 649,212                         | 649,214           |
| <b>Comprehensive income for the year</b> |                                 |                                 |                   |
| Profit for the year                      | -                               | 118,301                         | 118,301           |
| <b>At 31 December 2022</b>               | <u>2</u>                        | <u>767,513</u>                  | <u>767,515</u>    |

The notes on pages 10 to 19 form part of these financial statements.

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2021**

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|                                          | Called up<br>share capital<br>£ | Profit and<br>loss account<br>£ | Total equity<br>£ |
|------------------------------------------|---------------------------------|---------------------------------|-------------------|
| At 1 January 2021                        | 2                               | 552,298                         | 552,300           |
| <b>Comprehensive income for the year</b> |                                 |                                 |                   |
| Profit for the year                      | -                               | 96,914                          | 96,914            |
| <b>At 31 December 2021</b>               | <u>2</u>                        | <u>649,212</u>                  | <u>649,214</u>    |

The notes on pages 10 to 19 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**1. General information**

World Sailing (UK) Limited is a private company, limited by shares, registered in England and Wales (company number 3255744). Its registered office and principal place of business is at 20 Eastbourne Terrace, Paddington, London, W2 6LG.

**2. Accounting policies****2.1 Basis of preparation of financial statements**

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The following principal accounting policies have been applied:

**2.2 Going concern**

After making enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the accounts.

**2.3 Revenue**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

**Rendering of services**

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

**2.4 Intangible fixed assets**

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

The website development is amortised over its estimated useful economic life. This is considered to be 5 years. The website is currently being developed and is not expected to go live until 2023 so no amortisation has been charged in 2022.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**2. Accounting policies (continued)****2.5 Tangible fixed assets**

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

|                       |   |                       |
|-----------------------|---|-----------------------|
| Fixtures and fittings | - | 10% per annum on cost |
| Office equipment      | - | 20% per annum on cost |
| Computer equipment    | - | 20% per annum on cost |

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

**2.6 Government grants**

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of Comprehensive Income in the same period as the related expenditure.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**2. Accounting policies (continued)**

**2.7 Foreign currency translation**

**Functional and presentation currency**

The Company's functional and presentational currency is GBP.

**Transactions and balances**

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of Comprehensive Income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

**2.8 Operating leases: the Company as lessee**

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

**2.9 Pensions**

**Defined contribution pension plan**

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

**2.10 Holiday pay accrual**

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**2. Accounting policies (continued)****2.11 Current and deferred taxation**

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**3. Judgments in applying accounting policies and key sources of estimation uncertainty**

In preparing these financial statements the directors have had to make estimates and assumptions that affects the amounts recognised in these financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are reasonable under the circumstances. The key area subject to estimates or judgement where adjustments would have a material effect on the accounts is depreciation and amortisation.

**4. Employees**

The average monthly number of employees, including directors, during the year was 22 (2021 - 24).

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022

5. Directors' remuneration

|                                  | 2022<br>£      | 2021<br>£      |
|----------------------------------|----------------|----------------|
| Directors' emoluments            | 247,200        | 242,500        |
| Directors' pension contributions | 10,300         | 2,500          |
| Directors pension costs          | 10,300         | 2,500          |
|                                  | <u>267,800</u> | <u>247,500</u> |

Remuneration above is paid to one director who therefore is the highest paid.

6. Taxation

|                                                  | 2022<br>£       | 2021<br>£     |
|--------------------------------------------------|-----------------|---------------|
| <b>Corporation tax</b>                           |                 |               |
| Current tax on profits for the year              | 76,815          | 35,346        |
| Adjustments in respect of previous periods       | (1,391)         | 1,538         |
|                                                  | <u>75,424</u>   | <u>36,884</u> |
| <b>Total current tax</b>                         | <u>75,424</u>   | <u>36,884</u> |
| <b>Deferred tax</b>                              |                 |               |
| Origination and reversal of timing differences   | (37,615)        | (7,239)       |
| Changes to tax rates                             | (11,879)        | 10,915        |
| <b>Total deferred tax</b>                        | <u>(49,494)</u> | <u>3,676</u>  |
| <b>Taxation on profit on ordinary activities</b> | <u>25,930</u>   | <u>40,560</u> |

**Factors affecting tax charge for the year**

There were no factors that affected the tax charge for the year which has been calculated on the profits on ordinary activities before tax at the standard rate of corporation tax in the UK of 19% (2022 - 19%).

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**7. Exceptional items**

|                              | 2022<br>£      | 2021<br>£ |
|------------------------------|----------------|-----------|
| Net cost of lease assignment | 539,890        | -         |
|                              | <u>539,890</u> | <u>-</u>  |

By an assignment dated 16th February 2022 the Company's office lease of the property at 20 Eastbourne Terrace, London W2 was assigned to a 3rd party with no ongoing obligations. The term of the original lease was 9th May 2017 to 8th May 2027. In consideration of the assignment the Company paid reverse premium of £518,943 and a contribution towards dilapidations of £73,262. In addition, the Company transferred all Leasehold Improvements and Furniture and Fittings with a net book value of £269,418. The net cost of the assignment was £539,890, including selling costs, and after considering credit balances in the accounts of £290,706 in respect of the original lease rent-free deferred benefit and dilapidation provision of £73,262.

**8. Intangible assets**

|                       | Website<br>development<br>£ |
|-----------------------|-----------------------------|
| <b>Cost</b>           |                             |
| At 1 January 2022     | 303,428                     |
| Additions             | 123,081                     |
| At 31 December 2022   | <u>426,509</u>              |
| <b>Net book value</b> |                             |
| At 31 December 2022   | <u>426,509</u>              |
| At 31 December 2021   | <u>303,428</u>              |

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022

9. Tangible fixed assets

|                                     | Fixtures and<br>fittings<br>£ | Office<br>equipment<br>£ | Computer<br>equipment<br>£ | Total<br>£ |
|-------------------------------------|-------------------------------|--------------------------|----------------------------|------------|
| <b>Cost or valuation</b>            |                               |                          |                            |            |
| At 1 January 2022                   | 524,495                       | 70,570                   | 107,728                    | 702,793    |
| Additions                           | 1,971                         | -                        | 7,540                      | 9,511      |
| Disposals                           | (524,668)                     | -                        | (17)                       | (524,685)  |
| At 31 December 2022                 | 1,798                         | 70,570                   | 115,251                    | 187,619    |
| <b>Depreciation</b>                 |                               |                          |                            |            |
| At 1 January 2022                   | 250,541                       | 65,993                   | 81,843                     | 398,377    |
| Charge for the year on owned assets | 4,471                         | 2,297                    | 12,888                     | 19,656     |
| Disposals                           | (254,930)                     | -                        | -                          | (254,930)  |
| At 31 December 2022                 | 82                            | 68,290                   | 94,731                     | 163,103    |
| <b>Net book value</b>               |                               |                          |                            |            |
| At 31 December 2022                 | 1,716                         | 2,280                    | 20,520                     | 24,516     |
| At 31 December 2021                 | 273,954                       | 4,577                    | 25,885                     | 304,416    |

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**10. Debtors**

|                                    | 2022<br>£      | 2021<br>£      |
|------------------------------------|----------------|----------------|
| Amounts owed by group undertakings | 522,321        | -              |
| Other debtors                      | 27,986         | 53,790         |
| Prepayments and accrued income     | 98,514         | 160,761        |
| Deferred taxation                  | 11,253         | -              |
|                                    | <u>660,074</u> | <u>214,551</u> |

**11. Cash and cash equivalents**

|                          | 2022<br>£    | 2021<br>£        |
|--------------------------|--------------|------------------|
| Cash at bank and in hand | 9,900        | 1,030,219        |
|                          | <u>9,900</u> | <u>1,030,219</u> |

**12. Creditors: Amounts falling due within one year**

|                                    | 2022<br>£      | 2021<br>£        |
|------------------------------------|----------------|------------------|
| Trade creditors                    | 84,105         | 195,249          |
| Amounts owed to group undertakings | -              | 410,184          |
| Corporation tax                    | 76,815         | 36,837           |
| Other taxation and social security | 51,324         | 61,496           |
| Other creditors                    | 11,752         | 7,716            |
| Accruals and deferred income       | 129,488        | 380,414          |
|                                    | <u>353,484</u> | <u>1,091,896</u> |

**13. Deferred taxation**

|                           | 2022<br>£     |
|---------------------------|---------------|
| At beginning of year      | (38,241)      |
| Charged to profit or loss | 49,494        |
| <b>At end of year</b>     | <u>11,253</u> |

**NOTES TO THE FINANCIAL STATEMENTS  
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**13. Deferred taxation (continued)**

The deferred taxation balance is made up as follows:

|                                | 2022<br>£     | 2021<br>£       |
|--------------------------------|---------------|-----------------|
| Accelerated capital allowances | 11,253        | (38,241)        |
|                                | <u>11,253</u> | <u>(38,241)</u> |

**14. Provisions**

|                            | Dilapidations<br>£ |
|----------------------------|--------------------|
| At 1 January 2022          | 73,263             |
| Charged to profit or loss  | (73,263)           |
| <b>At 31 December 2022</b> | <u>-</u>           |

The prior year dilapidation provision related to the costs from exiting the lease on 16 February 2022.

**15. Capital commitments**

At 31 December 2022 the Company had capital commitments as follows:

|                                                               | 2022<br>£ | 2021<br>£     |
|---------------------------------------------------------------|-----------|---------------|
| Contracted for but not provided in these financial statements | -         | 29,000        |
|                                                               | <u>-</u>  | <u>29,000</u> |

The prior year capital commitment related to the development of the new website.

**16. Pension commitments**

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £64,515 (2021 - £67,514). Contributions totaling £11,752 (2021 - £7,566) were payable to the fund at the balance sheet date.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

**17. Commitments under operating leases**

At 31 December 2022 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

|                                              | 2022<br>£    | 2021<br>£        |
|----------------------------------------------|--------------|------------------|
| <b>Property</b>                              |              |                  |
| Not later than 1 year                        | -            | 369,812          |
| Later than 1 year and not later than 5 years | -            | 1,479,250        |
| Later than 5 years                           | -            | 85,516           |
|                                              | <u>-</u>     | <u>1,934,578</u> |
|                                              | 2022<br>£    | 2021<br>£        |
| <b>Other</b>                                 |              |                  |
| Not later than 1 year                        | 2,938        | 8,267            |
| Later than 1 year and not later than 5 years | -            | 2,938            |
|                                              | <u>2,938</u> | <u>11,205</u>    |

**18. Related party transactions**

A management fee of £3,028,850 (2021: £2,885,950) was charged to World Sailing Limited, the parent company, which is registered in the Isle of Man. £522,321 was due from (2021: £410,184 due to) World Sailing Limited at the year end.

**19. Controlling party**

World Sailing (UK) Limited is a wholly owned subsidiary of World Sailing Limited, which is registered in the Isle of Man. The directors consider that there is no ultimate controlling party.